

JOHN D. NEWMAN, ESQ.

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EXPERIENCE

April, 2016 to present: Covenant Health, Inc., Andover, MA

Senior Vice President and General Counsel

- Oversight of all legal and compliance functions for regional Catholic health care system operating acute care hospitals in New Hampshire and Maine, as well as operating professional medical practices and long-term care facilities throughout the New England and the Northeast.
- Successfully consummated multiple facility and practice ownership transfers
- Refinancing of system bond financings, including issues of new debt through Massachusetts and New Hampshire public financing authorities, along with taxable debt structure to allow for expanded utilization of electronic health record system.
- Oversight of regulatory, financing, contracting and vendor management functions associated with successful EPIC electronic health record system implementation across three acute care facilities in Maine and New Hampshire and multiple ambulatory and physician practice sites.
- Implementation of revised contracting and compliance process for all provider contracting.
- Active participant in the development and implementation of a new standardized provider compensation system, along with standardized provider contracting and recruitment protocols, yielding major financial benefits to the system.
- Established system-wide contract management protocols and contract management systems.
- Revised system and facility bylaws and governance structures to implement a matrixed governance and management structure.

April, 2010 to April, 2016: Constitution Surgery Alliance, Avon, CT

Senior Vice President and General Counsel

- Oversaw legal and regulatory compliance functions for major regional surgical center development and management company involved in the operation of 14 health care facilities in the Northeast.
- Successfully consummated transactions involving ownership transfers and facility reorganizations totaling over \$40 million.
- Implemented revamped compliance, HIPAA and human resources programs for the company and its affiliates.
- Secured certificate of need approvals for the development of multiple freestanding ambulatory surgery facilities, transfers of facility ownerships and joint venture and co-management relationships with acute care

facilities.

- Multiple syndications of ownership interests in health care facilities, including development of all applicable filings and supporting documentation under applicable state and federal health care and securities laws.

January, 2008 to April, 2010: St. Vincent's Medical Center Bridgeport, CT
Vice President and General Counsel

- Headed legal department and oversaw legal services for regional health care system including largest acute care hospital in Fairfield County, Connecticut and its affiliates, including numerous transactions and major regulatory proceedings.
- Reorganization and relicensure of affiliated freestanding behavioral health provider, including all requisite state and federal regulatory approvals, to bring the behavioral health operations under the licensure of the Medical Center, resulting in multimillion dollar losses converted to a seven-figure positive impact to the Medical Center's bottom line.
- Drafting new state statutes to allow for a new model of physician employment by institutional providers.
- Creation of a major captive physician practice group employing over seventy physicians.
- Developed and successfully implemented new compliance, conflict of interest and physician relationship policies and contract management systems for the health system.

January, 1996 to January, 2008: Reid and Riege, P.C. Hartford, CT
Partner

- Headed Health Care Practice Group; Corporate Practice Group leader and member, Board of Directors.
- Successful participation in numerous transactions and regulatory proceedings of first impression in Connecticut
- Lead counsel for the first conversion under Connecticut law of a not-for-profit hospital to for-profit status in Sharon, Connecticut.
- Development of numerous freestanding health care facilities involving physician equity participation.
- Developed a nationally-recognized joint replacement institute as collaboration between a leading regional orthopedic group and a local acute care hospital.
- Created statewide integrated delivery system for managed Medicaid program.

January, 1992-1996: Cohn and Birnbaum, P.C. Hartford, CT
Partner

- Established de novo health care practice and headed firm's health care

practice group.

- Representation of third party payors, delivery systems, physician groups and hospitals in broad array of transactional and regulatory matters.

January, 1988-1992: Shipman & Goodwin, LLP. Hartford, CT

Partner and Associate

- Representation of Blue Cross and Blue Shield of Connecticut, state's largest health care insurer. Active participation in government relations and development of a number of state statutes dealing with health insurance, small employer market reforms, provider reimbursement, uncompensated care pools and state Medicaid program.
- Development of provider networks, insurance products, regulatory proceedings, managed care and ERISA counseling, establishment of new subsidiary health maintenance organization and other affiliates.

September, 1984-1988: Murtha Cullina, LLP. Hartford, CT

Associate

- Member of the health care practice group. Active participant in hospital rate-making proceedings and in government relations activities associated with hospital payment regulation.

While in private practice, continuously listed as a Best Lawyer in America in the field of health care since 1997.

EDUCATION

1984 J.D., Duke University, Durham, N.C.

- William Neal Reynolds Scholar of the Law

1981 A.B., summa cum laude, Political Science, Duke University, Durham, N.C.

- Phi Beta Kappa

MEMBERSHIPS, PUBLICATIONS, ACADEMIC POSITIONS AND INTERESTS

Member, Connecticut Bar since 1984

Member, American Health Lawyers Association; co-author, 2006 Representing Physicians Handbook

Regular speaker at Becker's Hospital Review on a variety of legal issues including physician relationships and emerging organizational models for health care delivery.

Member, Connecticut Health Lawyers Association

Member, Knights of Columbus

Professor of Health Law and Policy, University of Connecticut

Interests include American and Classical history, politics, running and family.

REFERENCES

Available upon request.